



**Kier Regional Ltd.**

Tempsford Hall  
Sandy  
Bedfordshire  
SG19 2BD  
Tel: 01767 640111  
Fax: 01767 641769  
DX: 47805

[www.kier.co.uk](http://www.kier.co.uk)

**Supply Chain Management  
Policy Statement**

Kier Regional recognises the importance of supply chain management in reducing the cost of construction to the mutual benefit of all stakeholders to a project. This can be achieved by bringing together the key members of a team to share common goals throughout the entire project lifecycle and by working closely with tried and trusted partners to optimise construction programmes and to create innovative cost effective design solutions that can be delivered to the highest safety and quality standards.

Kier Regional is committed to implementing a process of supply chain management that will help us to build on the strengths of established and mature operating relationships. By embracing the process detailed in our Supply Chain Management Strategy Manual and by measuring both our performance and that of our supply chain members, we seek to continually improve our efficiency in order that our Clients' aspirations can be met or exceeded and project costs reduced.

A handwritten signature in blue ink, appearing to read "M.P. Sheffield".

M.P. Sheffield  
Managing Director  
Kier Regional Ltd.

November 2009