



Kier Regional Limited

Tempsford Hall
Sandy
Bedfordshire SG19 2BD
Tel: 01767 640111
Fax: 01767 641769
DX: 47805

www.kier.co.uk

Supply Chain Management Policy Statement

Kier Regional recognises the importance of supply chain management in reducing the cost of construction in the mutual benefit of all stakeholders to a project. This can be achieved by bringing together the key members of a team to share common goals throughout the entire project lifecycle and by working closely with tried and trusted partners to optimise construction programmes and to create innovative cost effective design solutions that can be delivered to the highest safety and quality standards.

Kier Regional is committed to implementing a process of supply chain management that will help us to build on the strengths of established and mature operating relationships. By embracing the process detailed in our Supply Chain Management Strategy Manual and by measuring both our performance and that of our supply chain members, we seek to continually improve our efficiency in order that our clients' aspirations can be met or exceeded and project costs reduced.

A handwritten signature in blue ink, appearing to read "Paul Sheffield".

Paul Sheffield
Chief Executive
Kier Group plc

May 2011