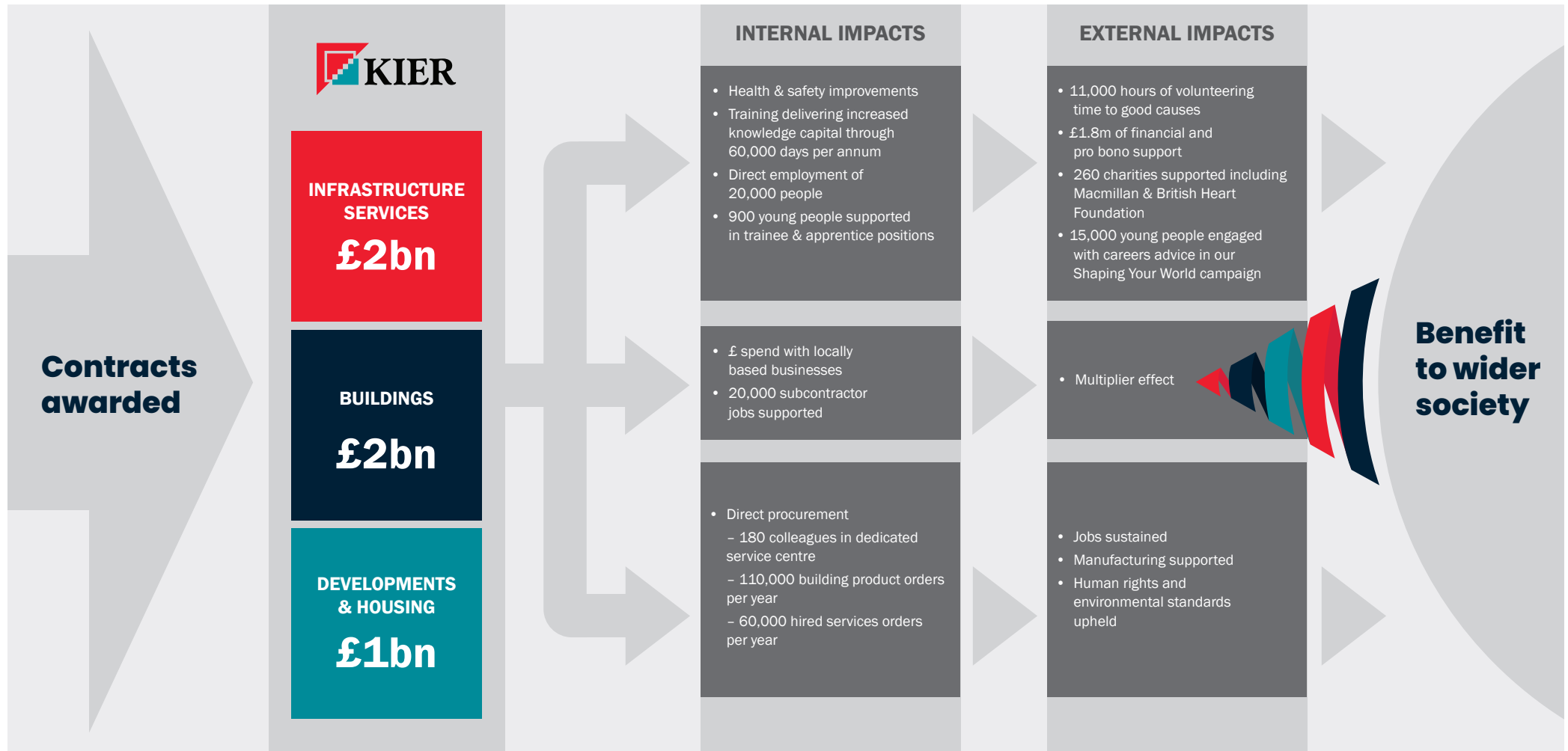


The Kier effect: how we create positive social impact



*Money spent with local SMEs recirculates in the area. Based on research by Social Value Business, for every £1 Kier spends, the local area receives £2.65.