



# Transportation

Joe Incutti

Group Managing Director



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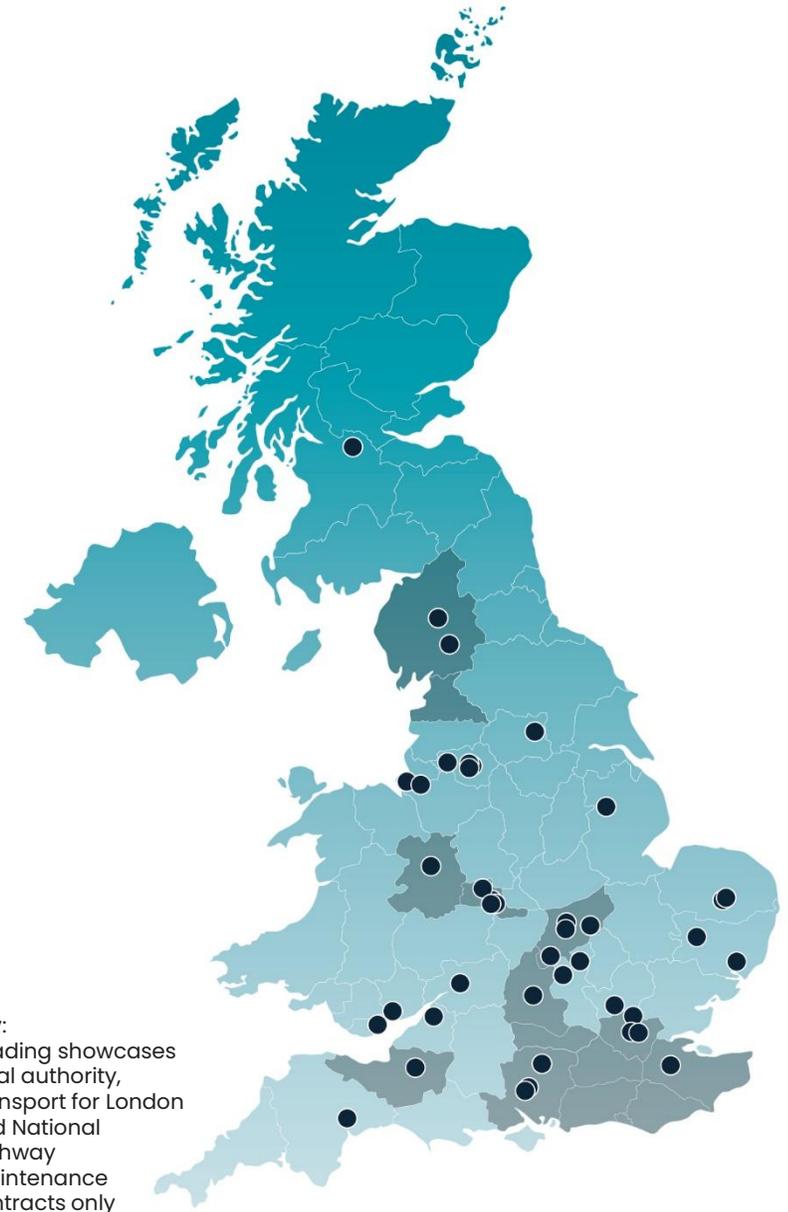
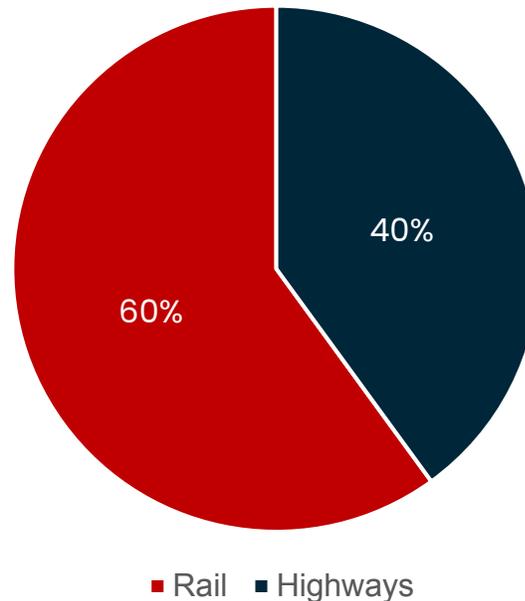
# Introduction

Leading provider of sustainable transport infrastructure solutions

## Our work:

- Providing **critical transport infrastructure** across the country, enabling millions of journeys each day
- One-stop service provider, offering design, construction, and maintenance across **highways, rail, aviation, and ports sectors**
- Delivering **HS2 central section** (80km+ civil engineering works), with Eiffage, Ferrovial and BAM
- Maintaining **21,000 km of roads** for National Highways, TFL and Local Authorities
- Enhancing infrastructure across **Network Rail's Northwest and Central region**, from London Euston to Cumbria
- Working with local authorities and transport bodies to maintain and improve networks

Transportation revenues (HY25)



# Market summary

- Large, consistent demand underpinned by multi-year funding commitments and frameworks with durations of 6 years+
- Market leading position in Highways underpinned by long-term relationships
- Significant growth opportunities in Rail and Aviation

**	Government Committed Investment	Investment Period	2024	2025	2026	2027	2028	2029	2030
Integrated Rail Plan	£54bn	2022-2050	Integrated Rail Plan (including TransPennine Route Upgrade)						
High Speed Rail 2	£45-54bn	2018-2030	Phase 1 (London-West Midlands)						
Network Rail	c.£43bn	2024-2029	Control Period 7 (CP7)						Control Period 8 (CP8)
National Highways	£24bn	2020-2025	RIS 2	Road Investment Strategy (RIS) 3					
Local and regional transport	c.£20bn	2022-2032	City Regional Sustainable Transport Settlements + Local Authority Capital Funding						
	c.£8bn	2023-2026	Transport for London 2024 Business Plan						
Aviation	c.£7bn+	2022-2030	Airport expansions						
Ports	c. £1.8bn	2024-2030	Ports expansion and upgrades						

**TOTAL**

**£212bn\***

(Information based on April 2025 available data)

\*Note 1: Estimates and minimum values were used where exact figures were unavailable. Ranges were averaged, and conservative rounding was applied.

\*\*Note 2: Some entries (e.g. Integrated Rail Plan, HS2, Network Rail Control Periods, RIS2/3, and Local Transport Settlements) represent or include strategic investment frameworks.

# Kier Design: our integrated 360 approach

Providing growth opportunities through our unique 750 strong internal design team and digital solutions capability



Fully-integrated design, build and maintain



Managing risk responsibly through the design process



Industry-leading, design-lite proposition



Design solutions that are safe, buildable and easy to maintain



# Our current key clients and sectors

## Highways



## Rail



## Aviation



(in collaboration with Kier Places and Construction)



# INCE GREEN LANE

BRIDGE REPLACEMENT PROJECT



# Transportation – summary

Providing the transport infrastructure essential to a thriving economy and our communities



1

**A market leading position** (top 3 in highways across Maintenance & Operations, and Projects)



2

**Leading industry integrator** with **in-house design**, construction, maintenance and digital capabilities



3

**Established relationships** with strategic clients on long-term frameworks of typically 6+ years



4

**Leveraging expertise** to address long term needs around ageing asset condition and drive for sustainability



# Q&A



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