

	July – December 2022			January – June 2023			July – December 2023			January – June 2024			July – December 2024		
	% Paid within 60 days	Average time to pay	% Invoices paid late	% Paid within 60 days	Average time to pay	% Invoices paid late	% Paid within 60 days	Average time to pay	% Invoices paid late	% Paid within 60 days	Average time to pay	% Invoices paid late	% Paid within 60 days	Average time to pay	% Invoices paid late
<b>KIER CONSTRUCTION</b>	90%	35	27%	91%	32	27%	91%	32	24%	95%	32	12%	97%	32	17%
<b>KIER TRANSPORTATION</b>	95%	37	3%	95%	36	4%	96%	36	4%	95%	36	4%	96%	34	3%
<b>KIER INFRASTRUCTURE AND OVERSEAS</b>	97%	23	15%	96%	23	19%	96%	23	14%	96%	23	10%	98%	24	11%
<b>KIER FACILITIES SERVICES</b>	90%	25	25%	91%	25	35%	92%	25	29%	94%	25	26%	94%	26	23%
<b>KIER SERVICES</b>	92%	22	21%	90%	24	31%	90%	26	29%	93%	26	12%	94%	32	10%